

Modeling Competition in the Telecommunications Market Based on Concepts of Population Biology

Christos Michalakelis, Thomas Sphicopoulos, *Member, IEEE*, and Dimitris Varoutas, *Member, IEEE*

Abstract—Based on concepts of ecology modeling and specifically on population biology, a methodology for describing a high-technology market's dynamics is developed and presented. The importance of the aforementioned methodology is its capability to estimate and forecast the degree of competition, market equilibrium, and market concentration, the latter expressed by corresponding market shares, in the high-technology environment. Evaluation of the presented methodology in the area of telecommunications led to accurate results, as compared to historical data, in a specific case study. Apart from a very good estimation of the market's behavior, this methodology presents a very good forecasting ability, which can provide valuable inputs for managerial and regulatory decisions and strategic planning, to the players of a high-technology market, described by high entry barriers.

Index Terms—Competing species, ecology modeling, Lotka–Volterra model, market competition, market shares, market structure, telecommunications forecasting.

I. INTRODUCTION

MARKET concentration had long attracted the attention of researchers. Among their main concerns is the study of the number of firms, providing a particular product, or collections of products and services [1]. Market structure plays an important role in determining market power, business behavior, and performance. This, in turn, allows the evaluation of the degree of competition in different industries. These concerns apply to the sector of high-technology products, such as telecommunications. Telecommunications were traditionally a national monopoly since a few years ago, when market liberalization took place. As a result, the initially monopolistic market, which imposes certain entry barriers, became oligopolistic, or even competitive in some cases. Studying the concentration of the new market is therefore an imperative need, in order to identify its possible peculiarities, describe competitors' behaviors and provide necessary inputs to legislation and regulation authorities [1]–[4]. In addition, valuable predictions for the future could be provided including, among others, potential entry of new providers [5], [6]. Moreover, the evolution of market concentration is of major interest for providers as well, since it is strongly related to managerial decisions, including available actions to be taken and expectations toward competition. The

mentioned are usually accompanied by heavy investments and business plans, targeting to enhance the ability of providers to meet the market's demand.

A. Research Objectives and Contribution

The main contribution of the present work is the study of the evolution of a market's structure and concentration, by adopting approaches from evolutionary theory of population biology and population dynamics. More specifically, market evolution is estimated and forecasted by applying the Lotka–Volterra model, which describes the competitive interaction of species for a common limited supply [7], [8]. Although the Lotka–Volterra models have already been used for modeling market competition and market dynamics, mainly in a duopolistic market [9]–[12], they have not been used in a setting like the one we examine here, described in detail in the following sections.

The main objective of the proposed methodology is to provide an alternative way to estimate the level of concentration of a market characterized by high entry barriers, such as telecommunications. The Lotka–Volterra model employed in this paper has been used in a number of other application areas, besides biology, providing quite accurate estimates of the described processes dynamics. In addition, the proposed methodology can be used in combination with the already established methodologies, or even as a benchmark to them, in order to verify their evaluation results.

Accomplishment of the aforementioned objectives would contribute to both research and practice, as it would provide new directions for estimating market concentration and an additional tool to be used in strategic planning. If combined with the directions, proposed in the conclusion section, they would result to the development of a framework capable of describing the different aspects and factors influencing a diffusion process, in the context of market competition and level of concentration.

B. Methodology Overview and Assumptions

As stated in [8] “Population biology has its roots in many different areas, as in taxonomy, in studies of the geographical distribution of organisms, in natural history studies of the habits and interactions between organisms and their environment, in studies of how the characteristics of organisms are inherited from one generation to the next and in theories which consider how different types of organisms are related by descent.”

Thus, population dynamics is the study of marginal and long-term changes in the numbers, individual weights, and age composition of individuals in one or several populations, and biological and environmental processes influencing these changes.

Manuscript received July 14, 2009; revised March 10, 2010 and May 31, 2010; accepted June 12, 2010. This paper was recommended by Associate Editor K. M. Sim.

The authors are with the National and Kapodistrian University of Athens, Athens 15784, Greece (e-mail: michalak@di.uoa.gr; thomas@di.uoa.gr; arkas@di.uoa.gr).

Digital Object Identifier 10.1109/TSMCC.2010.2053923

The corresponding population modeling is an application of statistical models to the study of these changes in populations, as a consequence of interactions of organisms with the physical environment, with individuals of their own species (intraspecies competition), and with organisms of other species (interspecies competition). Finally, one of the most important questions population modeling seeks to answer is if competing species can coexist or not, and what are the major factors that affect coexistence.

Based on the aforementioned considerations, an obvious relationship is identified between the dynamics describing competition among species for a common source and the competition among service providers toward obtaining a greater market share from the common source of present and future adopters. Thus, the methodology developed in this paper is built upon the same assumptions that describe the behavior of competing species. Market shares, which reflect the level of concentration in a given market, are considered as species competing for a common source, the market potential in the studied case. In this way, interspecies as well as intraspecies competition can be modeled, in order to estimate the market's equilibria, i.e., the possible outcomes in the market's structure. Market shares is a quite accurate indicator for estimating the degree of competition, since they can be considered as the observed outcome of the underlying, usually noncooperative, game of the participating players—service providers. They reflect the results of managerial and strategic decisions, such as advertising, pricing policy, and quality of services. The main outcomes, which also define the importance of contribution of the proposed methodology, are the estimation of the modeled system dynamics, the provision of forecasts regarding market equilibrium, and the estimation of the level of customers' switching among providers. Evaluation of the proposed methodology was performed over historical data regarding mobile telephony diffusion in Greece (2G and 3G).

The rest of the paper is structured as follows: In Section II, a short overview of the corresponding literature regarding market competition is presented. Section III provides a short overview of the mathematical concepts of population dynamics, especially the dynamics of competing species. Based on these concepts, the development of the proposed methodology is presented in Section IV and the corresponding case study results are presented in Section V. In Section VI, the methodology's forecasting ability is evaluated and, finally, Section VII provides an overview and the conclusions of the work conducted in this paper, together with directions for future research.

II. LITERATURE REVIEW—MARKET COMPETITION

A considerable amount of research has been carried out, focusing on describing and modeling the competitive factors and the impact of marketing mix variables, such as pricing and advertising that influence a diffusion process. Competition, in most of the cases met in literature, is based on the assumption of rationality of the participants, indicating that firms behave noncooperatively, seeking to maximize their own profits. In addition, each firm is assumed to correctly anticipate its rivals'

strategies and the effects of these strategies over the firm's profits [13]. Adoption of this approach allows modeling of firms imposing different costs, demand structures, discount factors, access to market information, and planning horizons.

Although this paper does not attempt to provide a thorough review of the corresponding literature, it is worth mentioning some of the most important contributions toward capturing the dynamics of a durable goods market exhibiting competitive behavior. One of the most important contemporary efforts to describe diffusion into the context of a number of influential factors can be found in [14]. Moreover, in [15], the effect of a new entrant to an expanding market is studied, based on incorporating pertinent formulations into the Bass model [16], in order to capture the competitive effects of the market. This was followed by [17], proposing a hazard function to describe each competitor's dynamics. Similar approaches, toward modeling the interaction between competitors into a market are presented in [18]–[21]. The impact of competitive entry in a developing market in the context of dynamic pricing is analyzed in [22], where the transition from a monopolistic to an oligopolistic market is studied. Finally, in [23], the following empirical issues on entry in telecommunications are identified: the impact of regulatory delay in issuing first entry licenses on the diffusion of innovation; the preemptive, immediate, and long-term effects of additional entry licenses on the diffusion of innovation; and the distinction between simultaneous versus sequential entry.

The diffusion process of new products and market competition are not only affected by the interpersonal influence but by external factors as well, with pricing and advertising being the most important ones. Thus, apart from the aforementioned contributions, an additional number of papers is devoted to the development of methodologies that incorporate price and advertising effects into the diffusion process, such as the work presented in [24], where a generalized pricing and advertising model is developed, based on the Bass diffusion model. Into that context, an empirical analysis regarding the competitive effects in diffusion models is performed in [25]. In this paper, a typology of brand diffusion processes that describing the different cases of competition is proposed, together with formulations for accommodating marketing mix variables. The most appropriate modeling approach of this paper is selected as a benchmark model, comparing its results with the ones provided by the proposed methodology.

Additional to these, an approach regarding the way competition affects dynamic pricing of new products can be found in [13], where a pricing model incorporating dynamic and competitive effects is developed and evaluated. Optimal pricing strategies in oligopolistic markets are proposed in [26], as outcomes of a differential game model, whereas optimal pricing and advertising policies are proposed in [24], and the effect of advertising over the diffusion of long interpurchase times products is studied in [27].

The advantage of the proposed methodology against the aforementioned approaches is that the latter are mainly based on diffusion models, which are suitably transformed in order to capture the competitive effects. This is achieved by incorporating suitable parameters into the formulation of the model.

201 However, estimation in this kind of models is usually performed
 202 in two steps. First, the market potential of each market player
 203 is estimated, which is in turn used into the system of equa-
 204 tions in order to capture the competitive effects. In the proposed
 205 approach parameter estimation is performed in one step. More-
 206 over, the construction of the model allows the estimation of
 207 the “churn effect,” the switching of users among the providers,
 208 which constitutes important information regarding competition.
 209 The aforementioned, together with the employment of the ge-
 210 netic algorithms (GAs) to estimate the parameter values, con-
 211 stitute the innovation and the contribution of the present work.

212 III. POPULATION DYNAMICS—COMPETING SPECIES

213 The hypothesis concerning the variation of population is that
 214 the rate of its change is proportional to the current size of the
 215 population and the most common approach for modeling popu-
 216 lation growth of a species, in the absence of any competitors is
 217 given by [8] and [28]

$$218 \frac{dN(t)}{dt} = rN(t) \left(1 - \frac{N(t)}{K}\right) \quad (1)$$

219 where $N(t)$ is the size of population at time t , the constant r is the
 220 growth rate, and K is the saturation level or the environmental
 221 carrying capacity, for the given species. K is the upper bound
 222 that is reached but not exceeded by growing populations starting
 223 below this value. Models based on the aforementioned approach
 224 are widely used in modern literature for demand estimation and
 225 forecasting, such as the logistic family growth models [29], [30]
 226 and the Gompertz model [31]. An application of these demand
 227 models over the same dataset can be found in [32].

228 However, when more than one species coexist in the same envi-
 229 ronment, they are expected to compete for the same resources.
 230 Definitions and descriptions of species competition can be found
 231 in [8] and [33], and they can be summarized to the following:
 232 “Competition occurs when two or more individuals or species
 233 experience depressed fitness (reduced growth rates or saturation
 234 levels) attributable to their mutual presence in an area”. Ac-
 235 cording to this approach, if two or more species are present in a
 236 closed environment each of them will impinge on the available
 237 sources supply for the others. In effect, they reduce the growth
 238 rates and saturation populations of each other. A more precise
 239 definition, regarding interaction of species, is given in [7], where
 240 three types of interaction are identified: 1) If the growth rate of
 241 one population is decreased and the other increased the popu-
 242 lations are in a *predator–prey* situation. 2) If the growth rate of
 243 each population is decreased then it is *competition*. 3) If each
 244 population’s growth rate is enhanced then it is called *mutualism*
 245 or *symbiosis*.

246 Under specific conditions, in a closed established oligopolis-
 247 tic or competitive market, each participant’s shares are reduced,
 248 due to coexistence and interaction with the others, provided that
 249 firms seek to maximize their market shares and profit. In these
 250 cases, the second case of competition among species is consid-
 251 ered as the most appropriate to describe the phenomenon.

252 The simplest expression for reducing the growth rate of each
 species due to the presence of the others is to incorporate suit-

able parameters to capture the measure of interference among
 species. The corresponding model is the well-known Lotka–
 Volterra model, based on the work of Lotka and Volterra. Ana-
 lytical description together with informative examples regarding
 interaction and competition between two species can be widely
 found in literature, such as in [7], [8], [28], and [33]. In ad-
 dition, theoretical analyses together with applications of inter-
 action among three or more species can be found in [34]–[37].
 Based on the earlier analysis, the dynamics of the corresponding
 system for a number of m competing species can be represented
 by the following system of first-order nonlinear differential
 equations:

$$253 \frac{dN_i}{dt} = N_i \left(a_i - \sum_{j=1}^m a_{ij} N_j \right), \quad i = 1, 2, \dots, m \quad (2)$$

254 where, dN_i/dt is the rate of change of species i , and a_i is
 255 the growth coefficient of the corresponding population N_i . The
 256 coefficients a_{ij} measure the interspecies competitive effects (of
 257 each species over the others) when $i \neq j$ and to intraspecies
 258 competition when $i = j$, although they are not equal in general.
 259 It should be noted that each of the earlier equations can be
 260 derived by (1) after performing the following transformation:

$$261 \frac{dN(t)}{dt} = rN(t) \left(1 - \frac{N(t)}{K}\right) \\ 262 = N(t) \left(r - \frac{r}{K}N(t)\right) = N(t) (r - aN(t)) \quad (3)$$

263 and adding the extra terms that appear, in order to capture the
 264 reduction of growth rate due to the competition with the other
 265 species (interspecies competition).

266 The aforementioned system of equations describes the com-
 267 petitive process at the macro level, capturing the impact of
 268 marketing variables and other external factors only implicitly.
 269 Moreover, the main assumption is that, during the study period,
 270 all other factors remain constant. Incorporation of these factors
 271 into the model’s formulation and corresponding analysis would
 272 probably provide more insight and directions for influencing
 273 competition through appropriate marketing actions. In the con-
 274 text of this paper, the influential behavior of these factors is
 275 not explicitly studied, since the main target is to develop an
 276 alternative methodology for describing the generic behavior of
 277 telecoms market and model the balance of the market, when
 278 all competitors are present. However, incorporation of external
 279 and marketing variables constitutes a main direction of future
 280 work, in order to develop a more comprehensive model that will
 281 capture the direct and indirect effects of the market environment.

282 IV. METHODOLOGY FOR MARKET SHARES EVALUATION

283 A. Definition of the Model

284 As mentioned in Section I, construction of the proposed
 285 methodology was based on the main assumption of correspond-
 286 ing market share sizes of the competing providers, with an equiv-
 287 alent number of species competing for a common source, in this
 288 case the present and future adopters of the offered service. More-
 289 over, it is assumed that only these three species are interacting,

without the effects of migration, and that all exterior factors that may affect the dynamics of these species are assumed to be stable for the period under consideration.

Based on the aforementioned assumptions, the dynamics of the proposed system can be described by the system of (2), where N_i s refer to the corresponding market shares a_{ij} , $i \neq j$ parameters capture the influential interaction among subscribers of different providers and a_{ij} , $i = j$ capture the influence among subscribers of the same provider. Interspecies interaction is a measure for describing the so-called churn effect, the switching of subscribers among providers [38].

The mathematical formulations that describe the proposed methodology are very much similar to the ones presented in [25], where the competitive behavior of the market is modeled, in terms of the diffusion rate of each competitor. A description of the benchmark model is given in the evaluation section of the methodology.

B. Case Study Description

Evaluation of the proposed methodology was performed over historical data, describing diffusion and market shares of 2G and 3G mobile telephony in Greece. It is worth mentioning that Greece is the only European country that did not have any analogue cellular network, (although it was proposed in the late 1980s) and was the first country to award licenses through a sealed bid auction procedure [39]. The licensing policy adopted by the Greek government and the regulatory authorities was not like the usual procedure followed in most countries [23], where licenses were frequently granted on a first-come-first-served basis and the first of them were granted to the incumbent operators. A short overview regarding the evolution of the mobile telephony market in Greece is presented in the following paragraphs and given in more detail in [32].

The first two GSM 900 licenses were awarded in August 1992 to Telecom Italia's STET (later TIM and from the mid-2007 WIND) Hellas and Panafon (now Vodafone). They both started operating during the following year with an exclusivity period for all mobile telecommunications frequencies, including GSM 1800 services, until 2000. Following the details mentioned earlier, two companies started the provision of mobile telephony services since year 1994, Vodafone, former Panafon (called Provider A in the rest of the paper and in corresponding graphs) and Wind, former Telestet (Provider C). In 1998 Greece's fixed-line incumbent operator, OTE, entered the market via Cosmote, Provider B, and in about 2001 managed to obtain the biggest market share of all. In 2002, a new provider, Q-Telecom, earned an E-GSM license, entered the mobile arena and started offering services as a Mobile Virtual Network Operator (MVNO), through Vodafone's network, exploiting national roaming framework. An MVNO is a mobile operator that provides services but does not have its own licensed frequency allocation of radio spectrum, nor does it necessarily have all of the infrastructure required to provide mobile telephone service. MVNOs have business arrangements with traditional mobile operators to buy minutes of use for sale to their own customers. Four years later, Q-Telecom merged, through acquisition, by

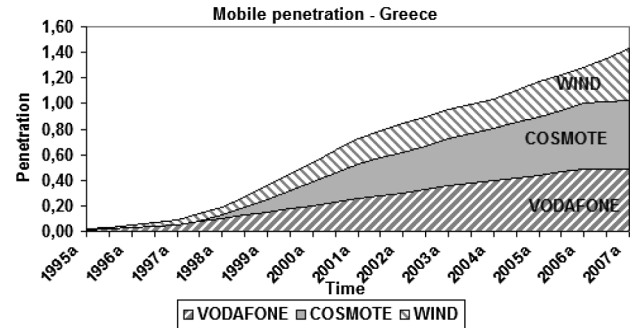


Fig. 1. Mobile phones penetration in Greece and corresponding operators' market shares. Source: Mobile operators and NRA.

Wind without any deployment of radio network, as it was originally obliged to. By that time, Q-Telecom managed to obtain a market share of about 8%, mainly prepaid customers, mostly acquired by Wind. Although Q-Telecom case is of interest for the analysis of market competition (for the study of MVNOs), in the present case study only the three main providers that operate mobile networks are considered, since this situation reflects the average European situation, providing useful insights for the worldwide mobile market. Regarding 3G services, the three existing operators (Vodafone, Cosmote, and Wind) were also awarded 3G licenses, for which they bid a combined total of 484 M€ . All three licensees launched commercial 3G services before the end of 2004. Thus, the number of 3G operators counts to three, each one holding a single license for 3G services provision.

Actual semiannual market shares together with total penetration of mobile telephony over population, for years between 1995 and 2007, are shown in Fig. 1, starting from the early stages of mobile diffusion where only two providers were operating in the Greek market and before Cosmote was awarded a license. As stated earlier, although mobile telephony was introduced into the Greek market at the end of 1994, only two providers existed until year 1998. Thus, although actual competition was initiated after 1998, when the incumbent operator entered the market, all available historical data are considered for the evaluation procedure, in order to avoid truncation bias and provide accurate estimations of competition [23], [40]. The data used for evaluation were collected by the corresponding operators and the Greek National Regulator Authority (NRA).

As observed in Fig. 1, the entry of Cosmote as the third competitor into the market had a significant impact on the diffusion of mobile services, since penetration almost doubled in two years time (almost 80%—by the end of 2001), thus confirming the proposition that competition speeds up diffusion, as discussed in [23]. In addition, the timing of the third competitor's entry into the market turned out to be quite important, since the sequential entry of the third provider had a stronger impact than the simultaneous entry of the two first, which is again in accordance with propositions of [23] and [40], describing the strategic behavior by the operators and the effects of sequential entry over competition.

395 C. Estimation of the Model Parameters

396 The first step toward the evaluation of the effectiveness of
397 the proposed model is the estimation of the parameters of (2).
398 Such estimations are usually achieved by making reasonable
399 assumptions based on the available data. However, in the present
400 paper heuristic methods are employed by the means of GAs,
401 which are applied in order to “train” the system, or estimate the
402 model’s parameters.

403 Genetic algorithms were introduced by Goldberg [41] and
404 Holland [42], and they are adaptive heuristic search algorithms
405 based on the mechanisms of natural systems and natural genet-
406 ics. The basic concept of GAs is designed to simulate processes
407 in natural system necessary for evolution, specifically those that
408 follow the principles first laid down by Charles Darwin for the
409 survival of the fittest. As such, they represent an intelligent ex-
410 ploitation of a random search within a defined search space to
411 solve a problem. The key points to the process are *reproduction*,
412 *crossover*, and *mutation*, which are performed according to a
413 given probability, just as it happens in the real world. Reproduc-
414 tion involves copying (reproducing) solution vectors, crossover
415 involves swapping partial solution vectors, and mutation is the
416 process of randomly changing a cell in the string of the solution
417 vector preventing the possibility of the algorithm being trapped.
418 The process continues until it reaches the optimal solution to
419 the fitness function, which is used to evaluate individuals.

420 Estimation of parameters can be alternatively based on man-
421 agement judgments regarding the evolution of the market, as
422 well as competition. However, this approach could include bias
423 to some extent, since it may reflect personal or group opinions,
424 based on corresponding knowledge, experience, and percep-
425 tion. On the contrary, GAs can provide accurate estimates of a
426 model’s parameters once a minimum number of data points be-
427 come available. This is the case of telecommunications, where
428 the available data are usually restricted to a set of a few obser-
429 vations, mainly due to the rapid generation substitution. Since,
430 in the present case study the number of observations are 26, to
431 be used for the estimation of the 12 parameters of the model, the
432 GAs are considered as the most appropriate choice. Of course,
433 an alternative method could be used for the estimation of these
434 parameters, but in this case it would be more difficult to avoid
435 bias. As stated in [43], GAs “constitute an appropriate method
436 to use when searching for a real number evaluation function
437 in an optimal solution.” In this paper, the drawbacks of the
438 most common techniques used for estimating the Bass model
439 parameters are discussed, which are mainly related with bias,
440 multicollinearity and inefficiency, of estimations based on the
441 ordinary least squares, nonlinear least squares, and maximum-
442 likelihood estimation methods. In addition to this, theoretical
443 arguments regarding the ability of the GAs to efficiently pro-
444 duce better parameter estimates are provided in [44], which are
445 evaluated against alternative estimating methods showing the
446 superiority of the Gas, which, under certain circumstances, are
447 able to perform better than the alternative methods, as evident
448 in lower mean squared errors (MSE) and mean absolute de-
449 viation. On the contrary, when estimations are based on other
450 methods, it may lead to problems such as values outside the

allowable range, convergence problems or bias and systematic 451
change in parameter estimates [45]. In general, GAs are capa- 452
ble of producing accurate estimates in the cases that there are 453
more than six parameters or when there are no many data points 454
available and the solution space becomes very rough. GAs have 455
been used to estimate demand for high-technology products, 456
and they constitute a rapidly growing area of artificial intelli- 457
gence [46]. In the context of describing market dynamics, GAs 458
were used to develop bargaining agents able to react to different 459
market situations, evolve their best-response strategies accord- 460
ingly for different market situations [47], and simulate agent 461
behaviors in virtual negotiation environments [48]. In addition, 462
they have also been applied over a wide range of optimization 463
problems, such as solving the flexible assembly line balancing 464
problem [49], choosing the right set of plans for queries, which 465
minimizes the total execution time [50], or solving constrained 466
optimization problems [51]. 467

The general steps a GA consists of the following: 468

- 1) Definition of the fitness function, for the particular opti- 469
mization problem. 470
- 2) Setting crossover and mutation probabilities. 471
- 3) Random generation of an initial population $N(0)$ 472
- 4) Generation of $N(t+1)$ by probabilistically selecting indi- 473
viduals from $N(t)$ to produce offsprings via genetic oper- 474
ators of crossover and mutation. 475
- 5) Computation of the fitness for each individual in the cur- 476
rent population $N(t)$. Offsprings with values closer to the 477
fitness function are more probable to contribute with one 478
or more offsprings to the next generation. Offsprings that 479
diverge from the fitness function are discarded. 480
- 6) Steps 4 and 5 are repeated usually until either a prefixed 481
number of generations is created, or after some predefined 482
time has elapsed. 483

In the present case study, the aforementioned algorithm is 484
performed, for the system described by (2), with the following 485
characteristics:¹ 486

- 1) *Objective function*: The minimization of the MSE, be- 487
tween observed and estimated values for each competitor’s 488
market share: 489

$$\text{MSE} = \frac{1}{T} \sum_{t=1}^T (N_i(t) - \hat{N}_i(t)) \quad (4)$$

where $N_i(t)$, $\hat{N}_i(t)$ are the observed and the estimated 490
values, respectively, for competitor i . 491

- 2) *Initial values of parameters*: They were based on esti- 492
mations of the rates of change of the market shares. The 493
algorithm was in addition executed with random initial 494
values, in order to ensure that the algorithm would con- 495
verge to the global minimum, instead of being trapped to 496
a local one. 497

¹Evaluation of the methodology was based on the Palisade Evolver soft-
ware, a plug-in for Microsoft Excel that implements Genetic Algorithms
(<http://www.palisade.com>).

- 498 3) *Stopping condition*: The algorithm is terminated when the
 499 reduction value becomes less than 0,01% in the last 10.000
 500 iterations.
- 501 4) The *population size* was set to 500 individuals per gen-
 502 eration, the *crossover rate* to 0,9 and the *mutation rate*
 503 to 0,01. The operations of crossover and mutation are not
 504 performed for every reproduction, but the probability of
 505 a string to be selected for crossover is proportional to the
 506 string's fitness. Each operation is assigned to a particular
 507 probability of occurrence or application. The probability
 508 of mutation is always very low, since the primary function
 509 of a mutation operator is to remove the solution from a
 510 local minimum. The probabilities are assigned based on
 511 the characteristics of the problem.
- 512 The results of the application of GA for the case studied
 513 provided the following values for the corresponding parameters:

$$\begin{aligned}
 \frac{dN_1}{dt} &= N_1 (0,45 - 0,6N_1 - 0,2N_2 - 0,66N_3) \\
 \frac{dN_2}{dt} &= N_2 (0,86 - 0,02N_1 - 1,8N_2 - 0,59N_3) \\
 \frac{dN_3}{dt} &= N_3 (0,2 - 0,06N_1 - 0,13N_2 - 0,5N_3). \quad (5)
 \end{aligned}$$

514 where, N_1 , N_2 , and N_3 refer to market shares of the three Greek
 515 mobile telephony providers, Vodafone, Cosmote, and Wind,
 516 respectively.

517 The estimated coefficients of the system provide important
 518 information regarding the process dynamics. The intraspecies
 519 competition parameters are quite high, and their ranking depicts
 520 the dynamics of each competitor, as verified by the correspond-
 521 ing values of the stable point, calculated later in this section.
 522 More specifically, Cosmote has the highest value for both the
 523 growth rate (0,86) and the intraspecies competition parameter
 524 (1,8) for N_2 . This means, since its entry into the Greek market,
 525 it increased its market share at an observably high rate, which
 526 is in perfect accordance with the actual historical values. In
 527 addition, Cosmote seems to have established its market share
 528 based more on Vodafone's customers rather than on Wind's
 529 customers. This is reflected by the corresponding parameters,
 530 in the first and third equation, by the value of the parameters
 531 for N_2 (0,2 and 0,13, respectively). Finally, the system's pa-
 532 rameters provide quite useful information regarding the "churn
 533 effect," i.e., the movements of subscribers among the providers.
 534 Churn effect for each provider is depicted by the parameters'
 535 values that correspond to interspecies interaction. Thus, Voda-
 536 fone seems to have suffered a greater market share reduction
 537 due to Wind than to Cosmote, while more Wind's customers
 538 preferred to switch to Cosmote rather than to Vodafone. It is
 539 obvious that such kind of information, derived by the proposed
 540 system, is an extremely helpful input in proceeding to critical
 541 managerial decisions. The earlier findings are validated by cor-
 542 responding marketing studies [52]–[54] conducted for the Greek
 543 market.

TABLE I
 CRITICAL POINTS OF THE SYSTEM

	Critical points		
	Vodafone	Cosmote	Wind
	N1	N2	N3
1	0,00	0,00	0,00
2	0,00	0,00	0,35
3	0,00	0,48	0,00
4	0,00	0,39	0,26
5	0,75	0,00	0,00
6	0,42	0,00	0,30
7	0,59	0,47	0,00
8	0,38	0,40	0,22

V. CASE STUDY RESULTS

A. Estimation Procedure Results

544 The system described by (5) has eight critical points (or equi-
 545 librium solutions, i.e., the values of N_i s for which the derivatives
 546 of system become equal to zero), all located in the nonnegative
 547 octet, as shown in Table I.

548 As a next step, the eigenvalue analysis is performed, by sub-
 549 stituting the calculated numerical values of the critical points
 550 into (5) and study the behavior of the corresponding system
 551 in the neighborhood of each solution. This is usually achieved
 552 by the means of a phase portrait, a plot of the system's solu-
 553 tions trajectories, evaluated at a large number of points, and
 554 plotting the tangent vectors of the solution of the system of dif-
 555 ferential equations. The eigenvalue analysis of (5) showed that
 556 the first seven are unstable (the trajectories of solutions depart
 557 from the critical point as the time variable t increases), since
 558 the eigenvalues of the corresponding matrices are of different
 559 sign. Thus, in the derived general solutions, one of the variables
 560 dominates and causes the system to be unbounded and unsta-
 561 ble. On the other hand, the last critical point is stable, since the
 562 eigenvalues are all negative and of multiplicity one. All of the
 563 participating functions of (5) are twice differentiable; therefore,
 564 the system is almost linear in the neighborhood of a critical
 565 point (N_1^0, N_2^0, N_3^0) and can therefore be approximated by a
 566 corresponding linear system. Approximation can be achieved
 567 by considering the following transformation:
 568

$$U = N_1 - N_1^0 \quad V = N_2 - N_2^0 \quad W = N_3 - N_3^0. \quad (6)$$

570 Then, the linear system that approximates the nonlinear sys-
 571 tem of (5) near the critical point (N_1^0, N_2^0, N_3^0) is derived by
 572 using the Jacobian matrix of the partial derivatives (7), as shown
 573 at the bottom of the next page, where

$$\begin{aligned}
 F(N_1, N_2, N_3) &= N_1(0,45 - 0,6N_1 - 0,2N_2 - 0,66N_3) \\
 G(N_1, N_2, N_3) &= N_2(0,86 - 0,02N_1 - 1,8N_2 - 0,59N_3) \\
 H(N_1, N_2, N_3) &= N_3(0,2 - 0,06N_1 - 0,13N_2 - 0,5N_3).
 \end{aligned} \quad (8)$$

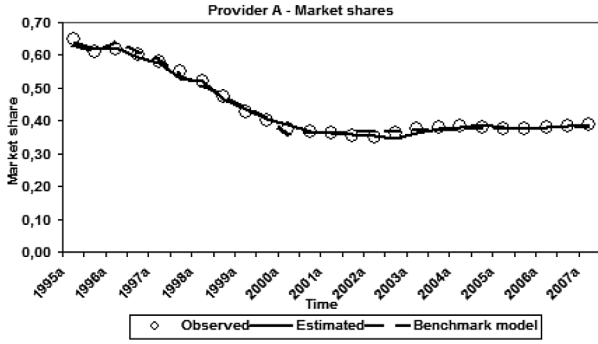


Fig. 2. Estimated versus observed market shares, for Provider A.

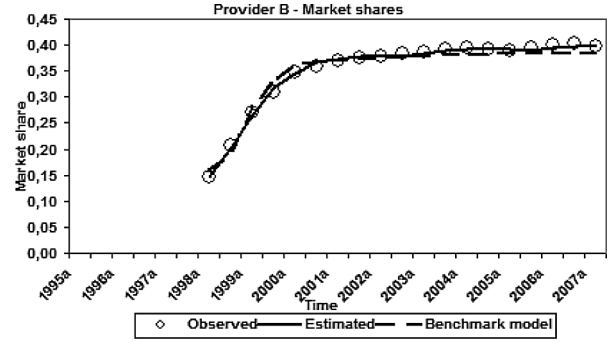


Fig. 3. Estimated versus observed market shares, for Provider B.

574 After performing the necessary calculations, the general so-
575 lution of the system in (5) is derived as

$$\begin{pmatrix} U \\ V \\ W \end{pmatrix} = c_1 \begin{pmatrix} -0,17 \\ -0,98 \\ -0,04 \end{pmatrix} e^{-0,73t} + c_2 \begin{pmatrix} -0,99 \\ -0,07 \\ -0,1 \end{pmatrix} e^{-0,25t} + c_3 \begin{pmatrix} 0,85 \\ 0,18 \\ -0,5 \end{pmatrix} e^{-0,1t}. \quad (9)$$

576 In (9) c_1, c_2, c_3 , are arbitrary constants. However, since it is
577 an initial value problem, substitution of the initial values (the
578 initially recorded market share values) into the general solution
579 described by (9) allows calculation of c_1, c_2, c_3 providing the
580 final solution.

$$\begin{pmatrix} U \\ V \\ W \end{pmatrix} = \begin{pmatrix} 0,05 \\ 0,29 \\ 0,012 \end{pmatrix} e^{-0,73t} + \begin{pmatrix} 0,89 \\ -0,06 \\ 0,09 \end{pmatrix} e^{-0,25t} + \begin{pmatrix} -0,425 \\ -0,09 \\ 0,25 \end{pmatrix} e^{-0,1t}. \quad (10)$$

581 After reversing the transformation of (6) and applying the ear-
582 lier procedure, the constructed model estimates that, for the last
583 critical point, the three species—market shares (N_i) of mobile
584 phone providers will eventually settle to equilibrium of about
585 38% for Vodafone, 40% for Cosmote, and 22% for Wind. Esti-
586 mation results of the process dynamics are presented in Figs. 2–
587 4. The results of the benchmark model of [25] are also presented
588 for comparison reasons. This family of models was developed
589 aiming to provide an alternative specification of brand-level first
590 purchase diffusion models and evaluate the success of the mod-
591 els to explain trial dynamics. The analysis addressed the issues
592 of the impact of competitive marketing mix variables and the
593 functional form of the diffusion process. The mathematical for-

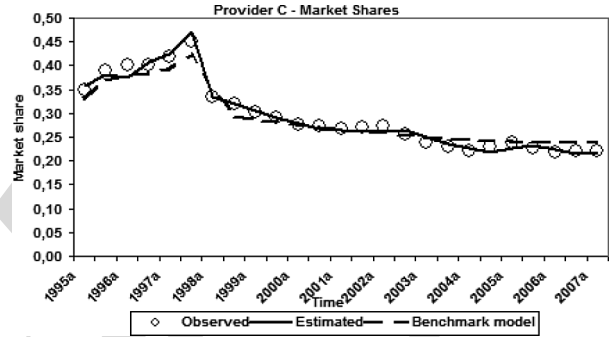


Fig. 4. Estimated versus observed market shares, for Provider C.

594 mulation that describes the diffusion of brand i in the context of
595 competition is given by

$$dN_i = \left[a_i + b_i \left(\frac{x_i}{M_i} \right) + \frac{c_i (x - x_i)}{(M - x_i)} \right] (M_i - x_i) \quad (11)$$

596 where a_i, b_i represent the external influence coefficient of brand
597 i , respectively, M is the total potential number of adopters, M_i
598 is the potential number of adopters of brand i , x is the total category
599 adopters, and c_i is the competitive internal influence coefficient
600 of brand i . Although this model manages to quite adequately
601 describe the competitive process of diffusion, it requires the
602 estimation of a larger number of parameters than the proposed
603 one. Given the usually restricted availability of observations,
604 a model that incorporates fewer parameters in its formulation,
605 with no loss of information, is always preferred. In addition,
606 the benchmark model requires a two-step estimation procedure.
607 As a first step, the market potentials M_i have to be estimated
608 and, after that, the rest diffusion parameters. Due to the over
609 parameterization of the model certain issues could be raised,
610 related to the lack of convergence.

611 The accuracy of estimations was based on the calculation
612 of MSE and mean absolute percentage error (MAPE). These,
613 together with the values of the coefficient of determination (R^2),

$$\frac{\partial}{\partial t} \begin{pmatrix} U \\ V \\ W \end{pmatrix} = \begin{pmatrix} F_{N_1}(N_1^0, N_2^0, N_3^0) & F_{N_2}(N_1^0, N_2^0, N_3^0) & F_{N_3}(N_1^0, N_2^0, N_3^0) \\ G_{N_1}(N_1^0, N_2^0, N_3^0) & G_{N_2}(N_1^0, N_2^0, N_3^0) & G_{N_3}(N_1^0, N_2^0, N_3^0) \\ H_{N_1}(N_1^0, N_2^0, N_3^0) & H_{N_2}(N_1^0, N_2^0, N_3^0) & H_{N_3}(N_1^0, N_2^0, N_3^0) \end{pmatrix} \begin{pmatrix} U \\ V \\ W \end{pmatrix} \quad (7)$$

TABLE II
MEASURES OF ACCURACY ESTIMATION

Proposed model	Provider A	Provider B	Provider C	Average
R^2	0,955	0,995	0,960	0,970
MSE	4,77E-05	2,01E-05	4,33E-05	3,70E-05
MAPE	0,014	0,011	0,022	0,016

Benchmark model	Provider A	Provider B	Provider C	Average
R^2	0,954	0,994	0,959	0,969
MSE	5,32E-05	2,1E-05	3,48E-04	1,41E-04
MAPE	0,013	0,014	0,023	0,0167

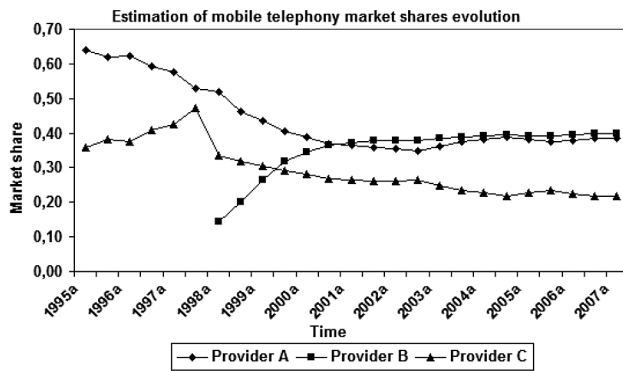


Fig. 5. Estimated evolution of mobile telephony market.

614 for both the proposed and the benchmark model, are given in
615 Table II, for both evaluated models.

616 As observed by the calculated values, both models are able to
617 accurately describe the market evolution process, although the
618 proposed Lotka–Volterra model provides better results than the
619 ones of the corresponding benchmark.

620 As indicated by the corresponding statistical measures of
621 Table II, estimation of market shares is quite accurate and it
622 manages to capture market concentration at an early point of
623 time. The evolution of the market, based on the estimated values
624 derived earlier, for the Lotka–Volterra model, is illustrated in
625 Fig. 5.

626 As observed, after year 2001 providers' market shares evolve
627 almost constantly, indicating that the market is becoming stable.
628 This finding can be explained by the results provided by [55],
629 where a firm's type and time of response to the competitors'
630 marketing efforts are studied. As analyzed there and in accordance
631 with the evaluated case results, the introduction of a new
632 product in oligopolistic markets, or a new pricing scheme, poses
633 a threat to competitors, which are more likely to react faster and
634 more aggressively. When facing only a few competitors, highly
635 interdependent firms are constantly monitoring the competition,
636 which along with monitoring and competitive awareness enables
637 them to react quickly. This is also in full agreement with the
638 proposition that the relationship between market performance,
639 such as product sales and marketing efforts, is influenced by
640 interaction mechanisms [56].

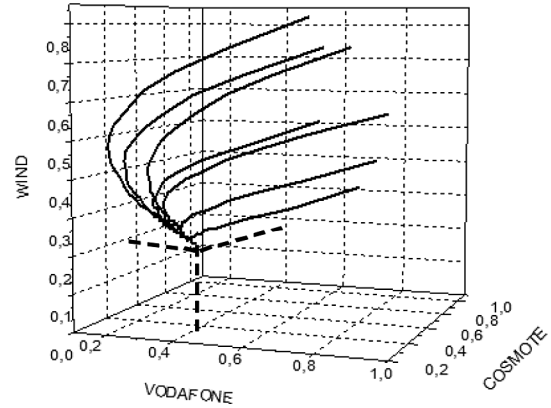


Fig. 6. Phase portrait of dynamic system based on random initial market shares. All trajectories tend to the stable critical point.

B. System Stability Testing

641
642 In order to test the stability of the system of (9) at the spe-
643 cific critical point, a phase diagram is constructed and plotted,
644 as shown in Fig. 6, based on different initial values for mar-
645 ket shares. As observed, whatever the initial conditions are, all
646 trajectories converge to the estimated critical point.

VI. FORECASTING ABILITY TEST

647
648 Testing of the proposed model's forecasting ability was based
649 on using a portion of the dataset as a holdback sample and the re-
650 maining data for training the model, in order to forecast the val-
651 ues that were held back. More specifically, the historical dataset
652 was split into two parts, the "training" and the "holdback" data.
653 The former was used to train the model and estimate its paramet-
654 ers, whereas the latter was used to compare the actual recorded
655 values with the ones provided by the model as forecasts. The
656 training data refer to years from 1998 to 2002, leaving the rest
657 years from 2003 to 2006 as the holdback sample for testing pur-
658 poses. Once again, the parameters of the system described by
659 (2) were estimated by applying GAs over the training dataset.
660 There are again eight critical points, seven of which proved un-
661 stable, according to eigenvalue analysis. Only the eighth was
662 stable, corresponding to market shares of 39% for Vodafone,
663 39% for Cosmote, and 22% for Wind. As observed, the stable
664 critical point calculated over the training data is very close to
665 the one calculated over the whole sample. It can be therefore
666 derived that the system followed the trajectory to the global
667 stable point quite early, and that the proposed system was able
668 to capture the corresponding dynamics quite accurately. After
669 performing the necessary calculations, the corresponding model
670 was constructed and the estimation and forecasting results are
671 illustrated in Figs. 7–9. Obviously, if the system was evaluated
672 in year 2002, the future values of the market shares would have
673 been quite accurately predicted. The benchmark model is also
674 used for comparison reasons.

675 The measures of accuracy for both the proposed and the
676 benchmark model are calculated and presented in Table III.
677 As observed, the proposed model provides observably more

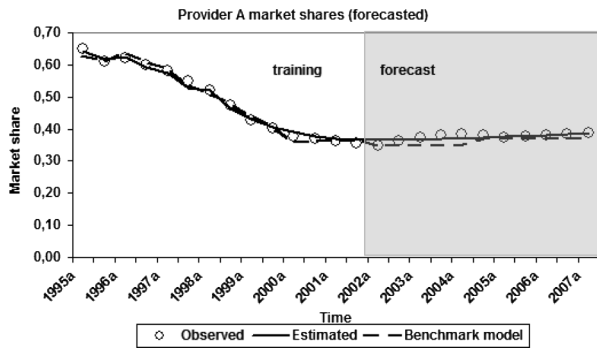


Fig. 7. Forecasted market shares for Provider A, based on training data (years 1998–2002).

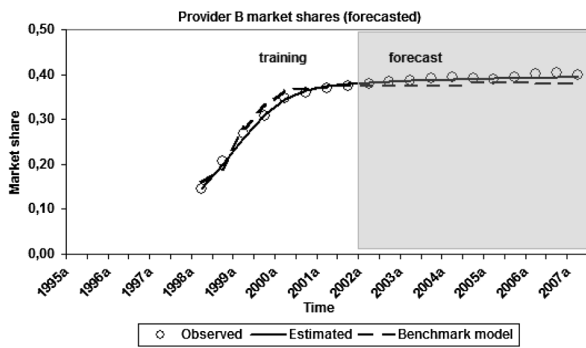


Fig. 8. Forecasted market shares for Provider B, based on training data (years 1998–2002).

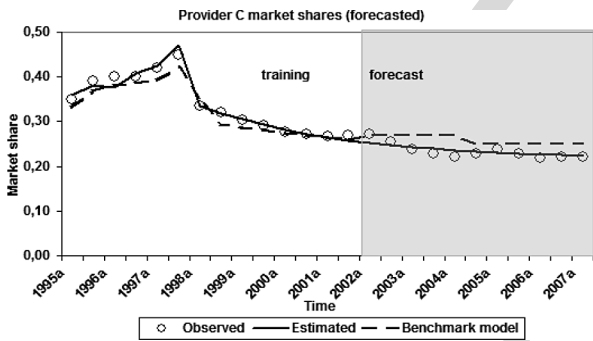


Fig. 9. Forecasted market shares for Provider C, based on training data (years 1998–2002).

TABLE III
MEASURES OF FORECASTING ACCURACY FOR PROPOSED AND BENCHMARK MODEL

	Provider A	Provider B	Provider C	Average
R²	0,947	0,995	0,940	0,961
MSE	1,50E-04	2,50E-05	6,47E-05	7,99E-05
MAPE	0,019	0,012	0,025	0,018

Benchmark model	Provider A	Provider B	Provider C	Average
R²	0,928	0,947	0,919	0,931
MSE	3E-4	2,1E-04	3,48E-04	2,86E-04
MAPE	0,07	0,08	0,042	0,064

accurate results, as derived by the values of MSE, MAPE, and R^2 .

VII. CONCLUSION

The work presented in this paper proposed an alternative methodology for the estimation and forecasting of telecommunication market’s concentration, based on concepts of population dynamics and ecological modeling. The main assumption was to consider market providers as interacting species competing for a common source, the market itself, and consequently study the dynamics of the constructed system. Evaluation of the model provided results, showing that the system can quite accurately estimate the trajectory leading to stable points. In addition, the methodology’s forecasting ability was tested proving capable of capturing, quite precisely and rather early in time, the dynamics of the interaction among providers.

Future work directions include the development of suitable methodologies, based on the other approaches of Lotka–Volterra model, in order to comprehensively study the different aspects of the telecommunication market. Moreover, the performance of the proposed methodology should be evaluated over other high-technology market that imposes the same characteristics with the telecommunications market, such as entry barriers.

Among the extensions of the proposed methodology is the incorporation of marketing mix variables, such as price and advertising efforts, in order to examine their influence over the competitive behavior of the market and over the diffusion process as well. This is the major limitation of the presented work, since competition was considered at a macro level, assuming that the influence of these factors is reflected by the corresponding market shares.

Another important direction to be implemented as future work is the computation of prediction intervals, in order to estimate the uncertainties that usually accompany the deterministic modeling formulations, caused mainly by the rapidly changing environmental socioeconomic factors. These affect the diffusion characteristics by adding randomness on the adoption pattern [57]. Incorporation of stochastic terms into the corresponding models will provide a set of possible situations of the process, at each point of time. Obviously, no matter how sophisticated a deterministic model can be, it cannot include all the factors that possibly affect the process and since many of the external parameters are random by their nature, they cannot be accurately estimated and used for forecasting purposes. Randomness can be introduced by assuming that either the parameters of an aggregate diffusion model follow a stationary stochastic process [58] or that the future remaining growth of the underlying process is not known with certainty but is modeled using an appropriate stochastic process by an Ito’s stochastic differential equation, taking into account the internal and/or external fluctuations [59].

REFERENCES

[1] B. Curry and K. D. George, “Industrial concentration—A survey,” *J. Ind. Econ.*, vol. 31, pp. 203–255, 1983.

- [2] C. Marfels, "Testing concentration measures," *Zeitschrift Fur Nationalokonomie*, vol. 32, pp. 461–486, 1972.
- [3] T. Saving, "Concentration ratios and the degree of monopoly," *Int. Econ. Rev.*, vol. 11, pp. 139–146, Feb. 1970.
- [4] J. Tirole, *The Theory of Industrial Organization*. Cambridge, MA: MIT Press, 1988.
- [5] M. Baye, *Managerial Economics and Business Strategy*. New York: McGraw-Hill, 2006.
- [6] O. Shy, *Industrial Organization, Theory and Applications*. New York: MIT Press, 1995.
- [7] J. D. Murray, *Mathematical Biology*, 3rd ed. New York: Springer-Verlag, 2002.
- [8] D. Neal, *Introduction to Population Biology*. New York: Cambridge University Press, 2004.
- [9] J. Kim, D. J. Lee, and J. Ahn, "A dynamic competition analysis on the Korean mobile phone market using competitive diffusion model," *Comput. Ind. Eng.*, vol. 51, pp. 174–182, Sep. 2006.
- [10] L. Lopez and M. A. F. Sanjuan, "Defining strategies to win in the Internet market," *Physica A*, vol. 301, pp. 512–534, Dec. 1, 2001.
- [11] J. Tschirhart, "General equilibrium of an ecosystem," *J. Theor. Biol.*, vol. 203, pp. 13–32, Mar. 7, 2000.
- [12] A. W. Wijeratne, F. Yi, and J. Wei, "Bifurcation analysis in the diffusive Lotka-Volterra system: An application to market economy," *Chaos, Solitons Fractals*, 2007. DOI: 10.1016/j.chaos.2007.08.043.
- [13] R. C. Rao and F. M. Bass, "Competition, strategy, and price dynamics—A Theoretical and Empirical-Investigation," *J. Market. Res.*, vol. 22, pp. 283–296, 1985.
- [14] N. Meade and T. Islam, "Modelling and forecasting the diffusion of innovation—A 25-year review," *Int. J. Forecast.*, vol. 22, pp. 519–545, 2006.
- [15] V. Mahajan, S. Sharma, and R. B. Buzell, "Assessing the impact of competitive entry on market expansion and incumbent sales," *J. Market.*, vol. 567, pp. 39–52, 1993.
- [16] F. M. Bass, "A new product growth model for consumer durables," *Manage. Sci.*, vol. 15, pp. 215–227, 1969.
- [17] T. V. Krishnan, F. M. Bass, and V. Kumar, "Impact of a late entrant on the diffusion of a new product/service," *J. Market. Res.*, vol. 37, pp. 269–278, May 2000.
- [18] M. Givon, V. Mahajan, and E. Muller, "Software piracy: Estimation of lost sales and the impact on software diffusion," *J. Market.*, vol. 59, pp. 29–37, 1995.
- [19] M. Givon, V. Mahajan, and E. Muller, "Assessing the relationship between user-based market share and unit sales—based market share for pirated software brands in competitive markets," *Technol. Forecast. Soc. Change*, vol. 55, pp. 131–144, 1997.
- [20] N. Kim, D. R. Chang, and A. D. Shocker, "Modeling intercategory and generational dynamics for a growing information technology industry," *Manage. Sci.*, vol. 46, pp. 496–512, 2000.
- [21] A. D. Shocker, B. L. Bayus, and N. Kim, "Product complements and substitutes in the real world: The relevance of "other products,"" *J. Market.*, vol. 68, pp. 28–40, 2004.
- [22] J. Eliashberg and A. Jeuland, "The impact of competitive entry in a developing market upon dynamic pricing strategies," *Market. Sci.*, vol. 5, pp. 20–36, 1986.
- [23] H. Gruber and F. Verboven, "The evolution of markets under entry and standards regulation—the case of global mobile telecommunications," *Int. J. Ind. Org.*, vol. 19, pp. 1189–1212, Jul. 2001.
- [24] G. Thompson and J.-T. Teng, "Optimal pricing and advertising policies for new product oligopoly models," *Market. Sci.*, vol. 3, pp. 148–168, 1984.
- [25] P. Parker and H. Gatignon, "Specifying competitive effects in diffusion models: An empirical analysis," *Int. J. Res. Market.*, vol. 11, pp. 17–39, 1994.
- [26] E. Dockner and S. Jorgensen, "Optimal pricing strategies for new products in dynamic oligopolies," *Market. Sci.*, vol. 7, pp. 315–334, Fall 1988.
- [27] D. Horsky and L. Simon, "Advertising and the diffusion of new products," *Market. Sci.*, vol. 2, no. 1, pp. 1–17, 1983.
- [28] W. E. Boyce and R. C. DiPrima, *Elementary Differential Equations and Boundary Value Problems*, 8th ed. Hoboken, NJ: Wiley, 2005.
- [29] R. Bewley and D. G. Fiebig, "A flexible logistic growth-model with applications in telecommunications," *Int. J. Forecast.*, vol. 4, pp. 177–192, 1988.
- [30] J. C. Fisher and R. H. Pry, "A simple substitution model of technological change," *Technol. Forecast. Soc. Change*, vol. 3, pp. 75–88, 1971.
- [31] L. P. Rai, "Appropriate models for technology substitution," *J. Sci. Ind. Res.*, vol. 58, pp. 14–18, Jan. 1999.
- [32] C. Michalakelis, D. Varoutas, and T. Sphicopoulos, "Diffusion models of mobile telephony in Greece," *Telecommun. Policy*, vol. 32, pp. 234–245, 2008.
- [33] M. Begon, C. Townsend, and J. Harper, *Ecology: From Individuals to Ecosystems*, 4th ed. Oxford, U.K.: Blackwell, 2006.
- [34] T. H. Fay and J. C. Greeff, "A three species competition model as a decision support tool," *Ecol. Modell.*, vol. 211, pp. 142–152, Feb. 24, 2008.
- [35] H. I. Freedman and P. Waltman, "Persistence in models of 3 interacting predator-prey populations," *Math. Biosci.*, vol. 68, pp. 213–231, 1984.
- [36] H. I. Freedman and P. Waltman, "Persistence in a model of 3 competitive populations," *Math. Biosci.*, vol. 73, pp. 89–101, 1985.
- [37] P. G. L. Leach and J. Miritzis, "Analytic behaviour of competition among three species," *J. Nonlinear Math. Phys.*, vol. 13, pp. 535–548, Nov. 2006.
- [38] R. Fildes and V. Kumar, "Telecommunications demand forecasting—A review," *Int. J. Forecast.*, vol. 18, pp. 489–522, Oct.–Dec. 2002.
- [39] H. Gruber, *The Economics of Mobile Telecommunications*. New York: Cambridge University Press, 2005.
- [40] H. Gruber and F. Verboven, "The diffusion of mobile telecommunications services in the European Union," *Eur. Econ. Rev.*, Mar. vol. 45, pp. 577–588, 2001.
- [41] D. E. Goldberg, *Genetic Algorithms in Search, Optimization, and Machine Learning*. Reading, MA: Addison-Wesley, 1989.
- [42] J. Holland, *Adaption in Natural and Artificial Systems*. Ann Arbor, MI: University of Michigan Press, 1975.
- [43] F.-K. Wang and K.-K. Chang, "Modified diffusion model with multiple products using a hybrid GA approach," *Expert Syst. Appl.*, vol. 36, pp. 12613–12620, 2009.
- [44] R. Venkatesan, T. Krishnan, and V. Kumar, "Evolutionary estimation of macro-level diffusion models using genetic algorithms: An alternative to nonlinear least squares," *Market. Sci.*, vol. 23, pp. 451–464, 2004.
- [45] C. Van Den Bulte and G. L. Lilien, "Bias and systematic change in the parameter estimates of macro-level diffusion models," *Market. Sci.*, vol. 16, pp. 338–353, 1997.
- [46] R. Venkatesan and V. Kumar, "A genetic algorithms approach to growth phase forecasting of wireless subscribers," *Int. J. Forecast.*, vol. 18, pp. 625–646, Oct.–Dec. 2002.
- [47] K. M. Sim and B. An, "Evolving best-response strategies for market-driven agents using aggregative fitness GA," *IEEE Trans. Syst., Man, Cybern. C: Appl. Rev.*, vol. 39, no. 3, pp. 284–298, May 2009.
- [48] R. Krovi, A. C. Graesser, and W. E. Pracht, "Agent behaviors in virtual negotiation environments," *IEEE Trans. Syst. Man Cybern. C: Appl. Rev.*, vol. 29, no. 1, pp. 15–25, Feb. 1999.
- [49] Z. X. Guo, W. K. Wong, S. Y. S. Leung, J. T. Fan, and S. F. Chan, "A genetic-algorithm-based optimization model for solving the flexible assembly line balancing problem with work sharing and workstation revisiting," *IEEE Trans. Syst. Man Cybern. C: Appl. Rev.*, vol. 38, no. 2, pp. 218–228, Mar. 2008.
- [50] M. A. Bayir, I. H. Toroslu, and A. Cosar, "Genetic algorithm for the multiple-query optimization problem," *IEEE Trans. Syst. Man Cybern. C: Appl. Rev.*, vol. 37, no. 1, pp. 147–153, Jan. 2007.
- [51] Y. Wang, Z. X. Cai, G. Q. Guo, and Y. R. Zhou, "Multiobjective optimization and hybrid evolutionary algorithm to solve constrained optimization problems," *IEEE Trans. Syst. Man Cybern. B: Cybern.*, vol. 37, no. 3, pp. 560–575, Jun. 2007.
- [52] COSMOTE. (2007). Financial results. Available: http://www.cosmote.gr/cosmote/cosmote.portal?locale=en_US&nfpb=true&_pageLabel=L183_presentations_index
- [53] EETT. (2010). National regulatory authority, which supervises and regulates the telecommunications as well as the postal services market Hellenic Telecommunications and Post Commission, Annual Reports. Available: http://www.eett.gr/opencms/opencms/EETT_EN/Publications/Proceedings/
- [54] Goliath Business News. (2008). Market data analysis, Greece, Telecommunications Report. Available: http://goliath.ecnext.com/coms2/gi_0198-588155/Market-data-analysis.html
- [55] D. Bowman and H. Gatignon, "Determinants of competitor response time to a new product introduction," *J. Market. Res.*, vol. 32, pp. 42–53, 1995.
- [56] H. Gatignon and D. M. Hanssens, "Modeling marketing interactions with application to salesforce effectiveness," *J. Market. Res.*, vol. 24, pp. 247–257, 1987.
- [57] J. Eliashberg and R. Chatterjee, "Stochastic issues in innovation diffusion models," in *Innovation Diffusion Models of New Product Acceptance*, V. Mahajan and Y. Wind, Eds. Cambridge, MA: Bullinger Publishing Company, 1986, pp. 151–199.

- 882 [58] Karmeshu and R. K. Pathria, "Stochastic-evolution of a non-linear model of diffusion of information," *J. Math. Sociol.*, vol. 7, pp. 59–71, 1980.
 884
 885 [59] N. Meade, "Technological substitution—A framework of stochastic-models," *Technol. Forecast. Soc. Change*, vol. 36, pp. 389–400, Dec. 1989.
 886
 887



Christos Michalakelis received the degree in mathematics from the Department of Mathematics, University of Athens, Athens, Greece, the M.Sc. degree in software engineering from The University of Liverpool, Liverpool, U.K., the M.Sc. degree in administration and economics of telecommunication networks from the Department of Informatics and Telecommunications, Interfaculty course of the Departments of Informatics and Telecommunications and Economic Sciences, National and Kapodistrian University of Athens, and the Ph.D. degree in technoeconomics, especially in demand estimation and forecasting of high-technology products.

He is currently with the National and Kapodistrian University of Athens. He is a High School Teacher of informatics and computer science. He had been with the Greek Ministry of Education, in the Managing Authority of Operational Program for Education and Initial Vocational Training, for seven years, as an IT manager. He has participated in a number of projects, concerning the design and implementation of database systems and now participates in several technoeconomic activities for telecommunications, networks and services such as the CELTIC/ECOSYS project pricing and regulation. He has also developed or had a major contribution in the development of a number of information systems and applications. He is the author or coauthor of ten papers published in scientific journals and various conference proceedings, and a coauthor in three book chapters.



Thomas Spichopoulos (M'xx) received the degree in physics from Athens University, Athens, Greece, in 1976, the D.E.A. degree and Doctorate degree in electronics from the University of Paris VI, Paris, France, in 1977 and 1980, respectively, the Doctorat Es Science from the Ecole Polytechnique Federale de Lausanne, Lausanne, Switzerland, in 1986.

From 1976 to 1977, he was with Central Research Laboratories, Thomson CSF, where he was engaged in research on microwave oscillators. From 1977 to 1980, he was an Associate Researcher in Thomson CSF Aeronautics Infrastructure Division. In 1980, he joined the Electromagnetism Laboratory, Ecole Polytechnique Federal de Lausanne, where he was engaged in research on applied electromagnetism. Since 1987, he has been with National and Kapodistrian University of Athens, where he was engaged in research on broadband communications systems. In 1990, he became an Assistant Professor of communications in the Department of Informatics and Telecommunications, where, in 1993, he was an Associate Professor, and since 1998, he has been a Professor. He is the author or coauthor of more than 150 papers published in scientific journals and conference proceedings. He is an advisor in several organizations. His current research interests include optical communication systems and networks and techno-economics. He has led about 50 National and European R&D projects.



Dimitris Varoutas (M'xx) received the degree in physics, and the M.Sc. and Ph.D. degrees in communications and technoeconomics from the University of Athens, Athens, Greece.

He is currently a Lecturer of telecommunications technoeconomics in the Department of Informatics and Telecommunications, National and Kapodistrian University of Athens. He has been participating in numerous European R&D projects in the Research into Advanced Telecommunications for Europe I & II, Advanced Communications Technologies and Services, Telematics, Regional Information Society Initiative, and Information Society Technologies frameworks in the areas of telecommunications and technoeconomics. He actively participates in several technoeconomic activities for telecommunications, networks, and services such the ICT-OMEGA and the CELTIC/CINEMA projects, as well as the Conferences on Telecommunications TechnoEconomics. He also participates in or manages related national activities for technoeconomic evaluation of broadband strategies, telecommunications demand forecasting, price modeling, etc. He is the author or coauthor of more than 40 papers published in refereed journals and conferences in the area of telecommunications, optoelectronics and technoeconomics, including leading IEEE Journals and conferences. His current research interests include span design of optical and wireless communications systems to technoeconomic evaluation of network architectures and services.

Dr. Varoutas is a member of the Lasers and Electro-Optics Society, the Communications Society, the Circuits and Systems Society, the Education Society, and the Engineering Management Society of IEEE. and serves as a Reviewer in several papers including IEEE journals and conferences.

Q7

Q8

Q3

Q4

Q5

Q6

888
889
890
891
892
893
894
895
896
897
898

914
915
916
917
918
919

937

938
939
940
941
942
943
944
945
946
947
948
949
950
951
952
953
954
955
956
957
958
959
960
961
962
963
964
965
966

- 968 Q1. Author: Please provide the volume no. and the page range in Ref. [12].
- 969 Q2. Author: Please check whether the authors' name in Ref. [58] is OK as typeset.
- 970 Q3. Author: Please check the current affiliations of all the authors in their respective biographies.
- 971 Q4. Author: Please specify the degree title received by C. Michalakelis from the Department of Mathematics, University of
972 Athens, Athens, Greece. Also, please provide the university name from which he received the Ph.D. degree.
- 973 Q5. Author: Please provide the full form of "CELTIC/ECOSYS."
- 974 Q6. Author: Please provide the year in which "T. Sphicopoulos" became a Member of the IEEE. Also, please specify the title of
975 degree received by him from Athens University.
- 976 Q7. Author: Please provide the year in which "D. Varoutas" became a Member of the IEEE. Also, please specify the title of
977 degree received by him from the University of Athens.
- 978 Q8. Author: Please check whether the expanded forms of RACE, ACTS, RISI, and IST are OK as typeset. Also, please provide
979 the full form of "ICT-OMEGA and CINEMA"

IEEE
Proof